

Distinguished Shareholders,

The Board of Directors of Qatar National Cement Company (Q.P.S.C) is pleased to invite the distinguished shareholders to attend the Company's Ordinary General Assembly Meeting will be held on Wednesday 15 April 2026, at 5:00 PM, at Marina Century Hotel Lusail, as follows:

Meeting Agenda:

- 1- Hearing the Board of Directors' report on the Company's activities, financial position for Financial Year ending on 31st December 2025 and its business plans for Year 2026.
- 2- Hearing and approval the External Auditor's Report on the Company's Financial Statements for Year ending on 31st December 2025.
- 3- Discussing and approval the Company's Financial Statements for Financial Year ending on 31st December 2025.
- 4- Approval the Board of Directors' proposal to distribute cash dividends to the shareholders of 22 % of the paid share capital, representing Dirham 22 per share.
- 5- Discussing and approval Corporate Governance Report for year 2025.
- 6- Discharge the members of the Board of Directors from responsibility for Financial Year ending on 31st December 2025.
- 7- Electing 4 Members of the Board from the private sector for the Board duration 2026-2028.
- 8- Appointing the External Auditor for Financial Year 2026 and fixing the Auditor's fees.

Khalid Bin Khalifa Al- Thani
Chairman of the Board

Notes:

- In event the quorum is not achieved, the Second Meeting will be held on Tuesday 21 April 2026, at 5:00 PM, at Marina Century Hotel Lusail.
- For registration, the shareholders are requested to present their invitation letters and proxies at least an hour before starting the scheduled meeting for registration all numbers of shares held by attending shareholders.
- Only the Company's shareholders (except the Board of Directors) can be nominated as representatives with written proxies.
- The total number of shares possessed by the representative cannot exceed 5% of the Company shares (653,528,940).
- Representatives of companies are requested to present an authorization letter appointing them as representatives of the companies in the General Assembly Meeting.
- For further inquiries, the Company's website: <http://www.qatarecement.com>, also to contact the Secretary of the Board on Mobile #:55896296 or PR Officer on mobile # 50154997.